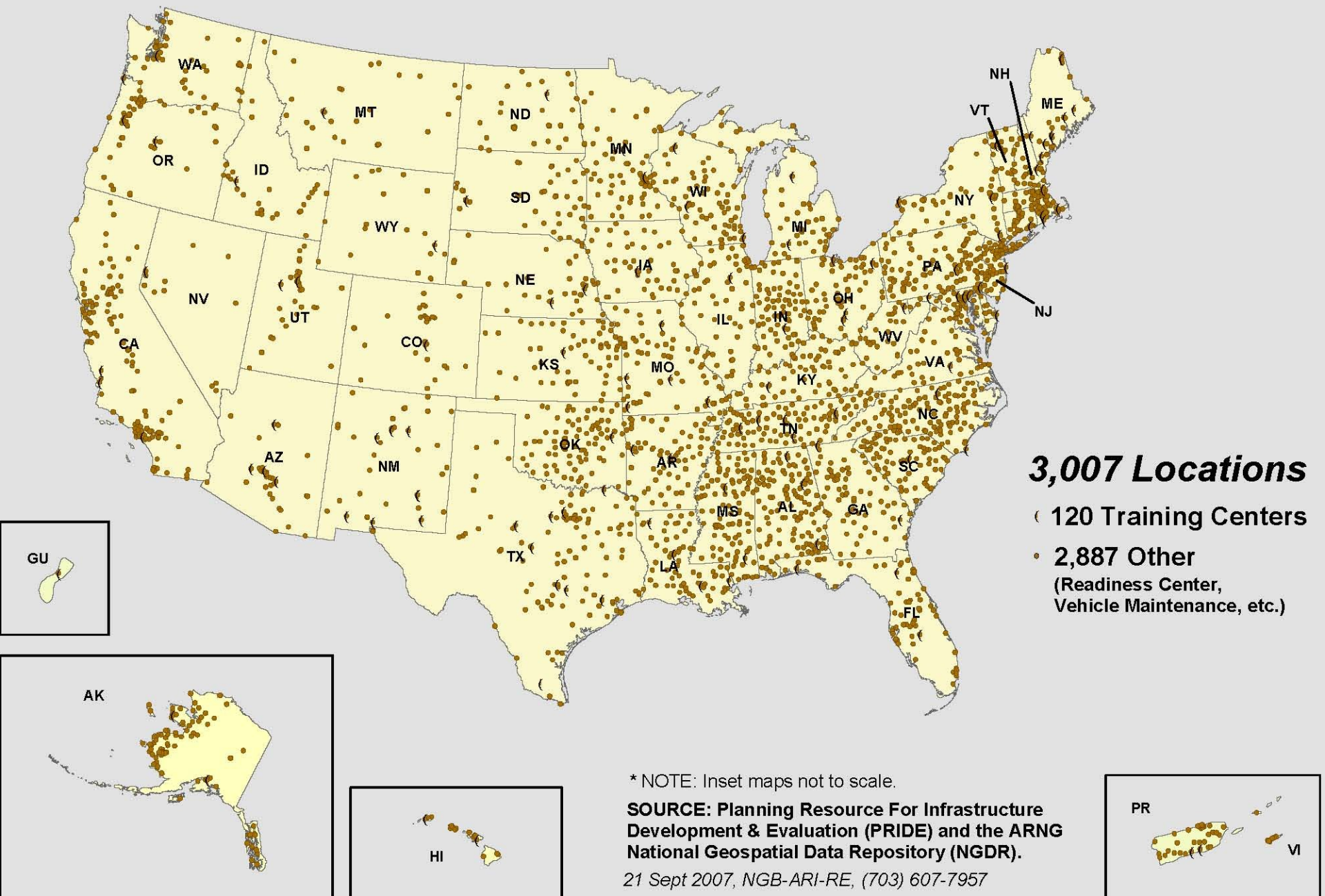
United States Army
Combined Arms Support Command

COL Oliver L. Norrell, III
Assistant Chief of Staff
ARNG

FOOTPRINT OF THE ARMY NATIONAL GUARD



3,007 Locations

- 120 Training Centers
- 2,887 Other
  (Readiness Center, Vehicle Maintenance, etc.)

* NOTE: Inset maps not to scale.

SOURCE: Planning Resource For Infrastructure Development & Evaluation (PRIDE) and the ARNG National Geospatial Data Repository (NGDR).

21 Sept 2007, NGB-ARI-RE, (703) 607-7957

The U.S. Army National Guard
Divisions, BCTs and Joint Force Headquarters
U.S.ARMY
National Guard JFHQs
Alabama
Alaska
Arizona
Arkansas
California
Colorado
Connecticut
Delaware
District of Columbia
Florida
Georgia
Guam
Hawaii
Idaho
Illinois
Indiana
Iowa
Kansas
Kentucky
Louisiana
Maine
Maryland
Massachusetts
Michigan
Minnesota
Mississippi
Missouri
National Guard JFHQs
Montana
Nebraska
Nevada
New Hampshire
New Jersey
New Mexico
New York
North Carolina
North Dakota
Ohio
Oklahoma
Oregon
Pennsylvania
Puerto Rico
Rhode Island
South Carolina
South Dakota
Tennessee
Texas
Utah
Vermont
Virgin Islands
Virginia
Washington
West Virginia
Wisconsin
Wyoming
81st Armored
116th Cavalry
41st Infantry
40th Infantry
1/34 Infantry Division
32nd Infantry
2/34 Infantry Division
76th Infantry
33rd Infantry
37th Infantry
116th Infantry
149th Infantry
45th Infantry
39th Infantry
155th Armored
56/36 Infantry Division
72/36 Infantry Division
256th Infantry
278th Cavalry
30th Armored
218th Armored
48th Infantry
53rd Infantry
86th Infantry
27th Infantry
26th Infantry
56/28th Infantry Div
55/28th Infantry Div
2/28th Infantry Div
50th Infantry
58th Infantry
207th Infantry
Alaska
29th Infantry
Hawaii
92nd Infantry
Puerto Rico
Virgin Islands
Guam
National Guard Divisions
28th ID Pennsylvania
29th ID Virginia
34th ID Minnesota
35th ID Kansas
36th ID Texas
38th ID Indiana
40th ID California
42nd ID New York

United States Army
Combined Arms Support Command

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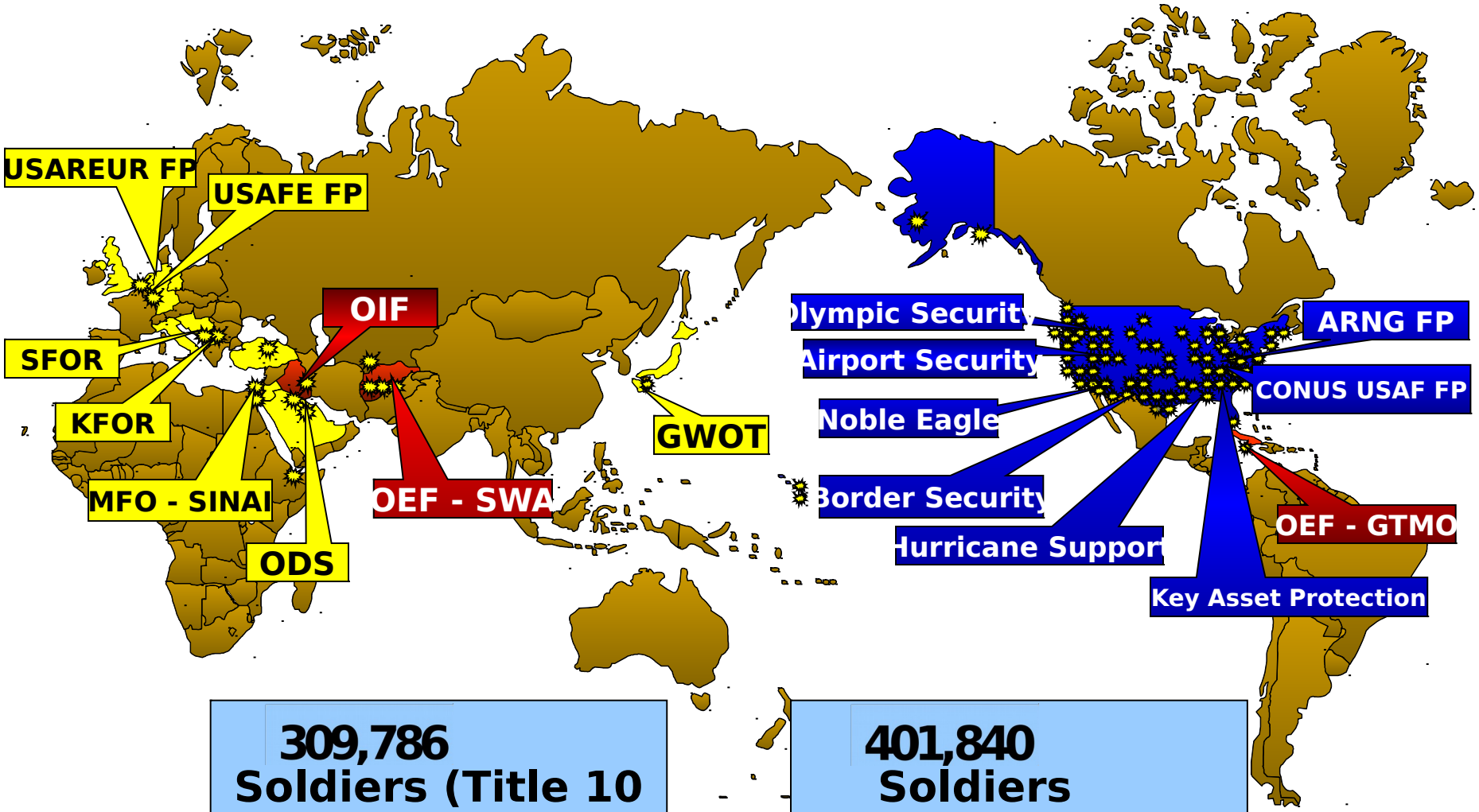
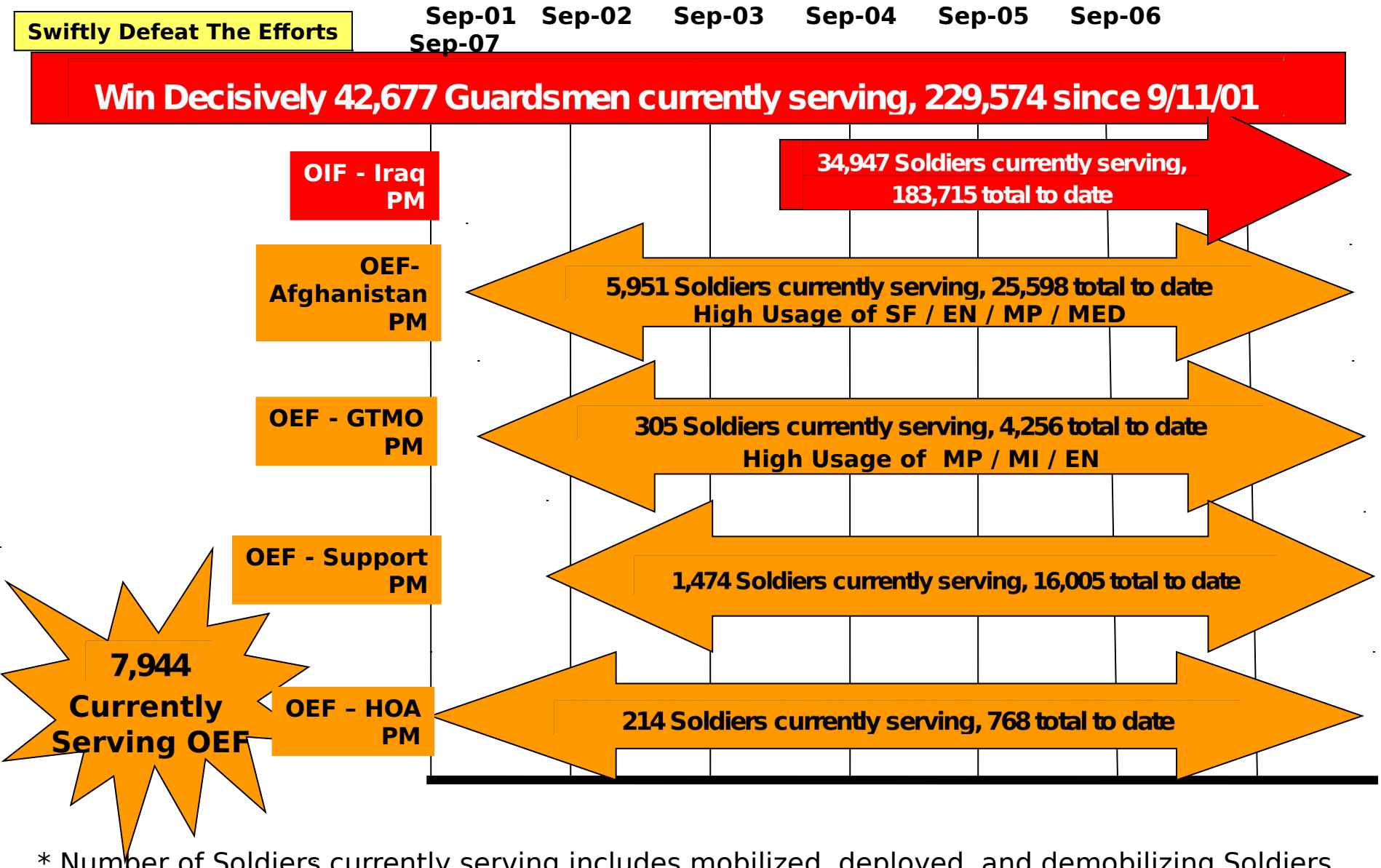
ARNG Operational Deployments



309,786 Soldiers (Title 10 only) Mobilized since

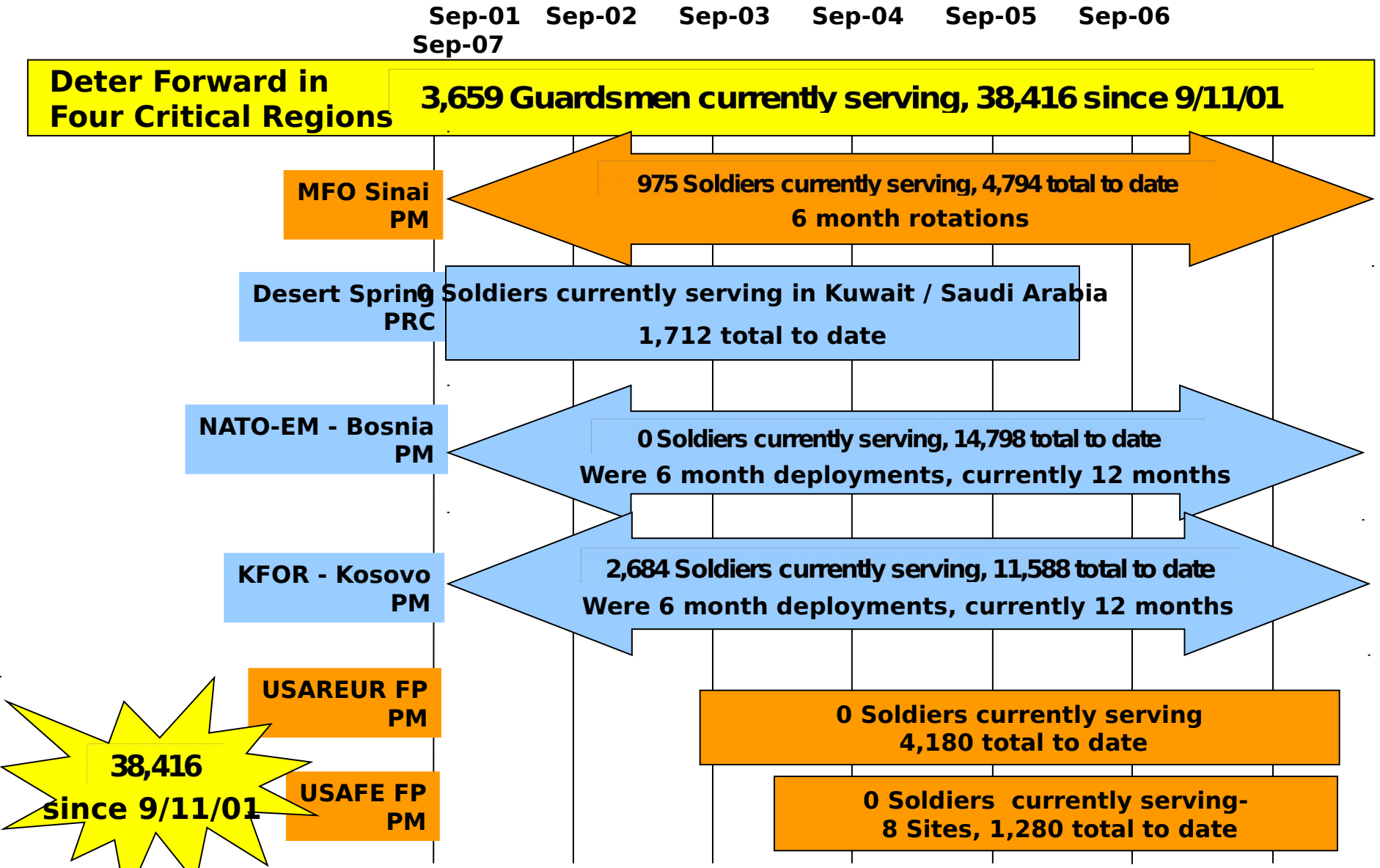
401,840 Soldiers (Title's 10 and 32) Mobilized

ARNG Operational Commitments


Swiftly Defeat The Efforts
Sep-01
Sep-02
Sep-03
Sep-04
Sep-05
Sep-06
Sep-07
Win Decisively 42,677 Guardsmen currently serving, 229,574 since 9/11/01
OIF - Iraq PM
34,947 Soldiers currently serving, 183,715 total to date
OEF- Afghanistan PM
5,951 Soldiers currently serving, 25,598 total to date
High Usage of SF / EN / MP / MED
OEF - GTMO PM
305 Soldiers currently serving, 4,256 total to date
High Usage of MP / MI / EN
OEF - Support PM
1,474 Soldiers currently serving, 16,005 total to date
7,944 Currently Serving OEF
OEF – HOA PM
214 Soldiers currently serving, 768 total to date

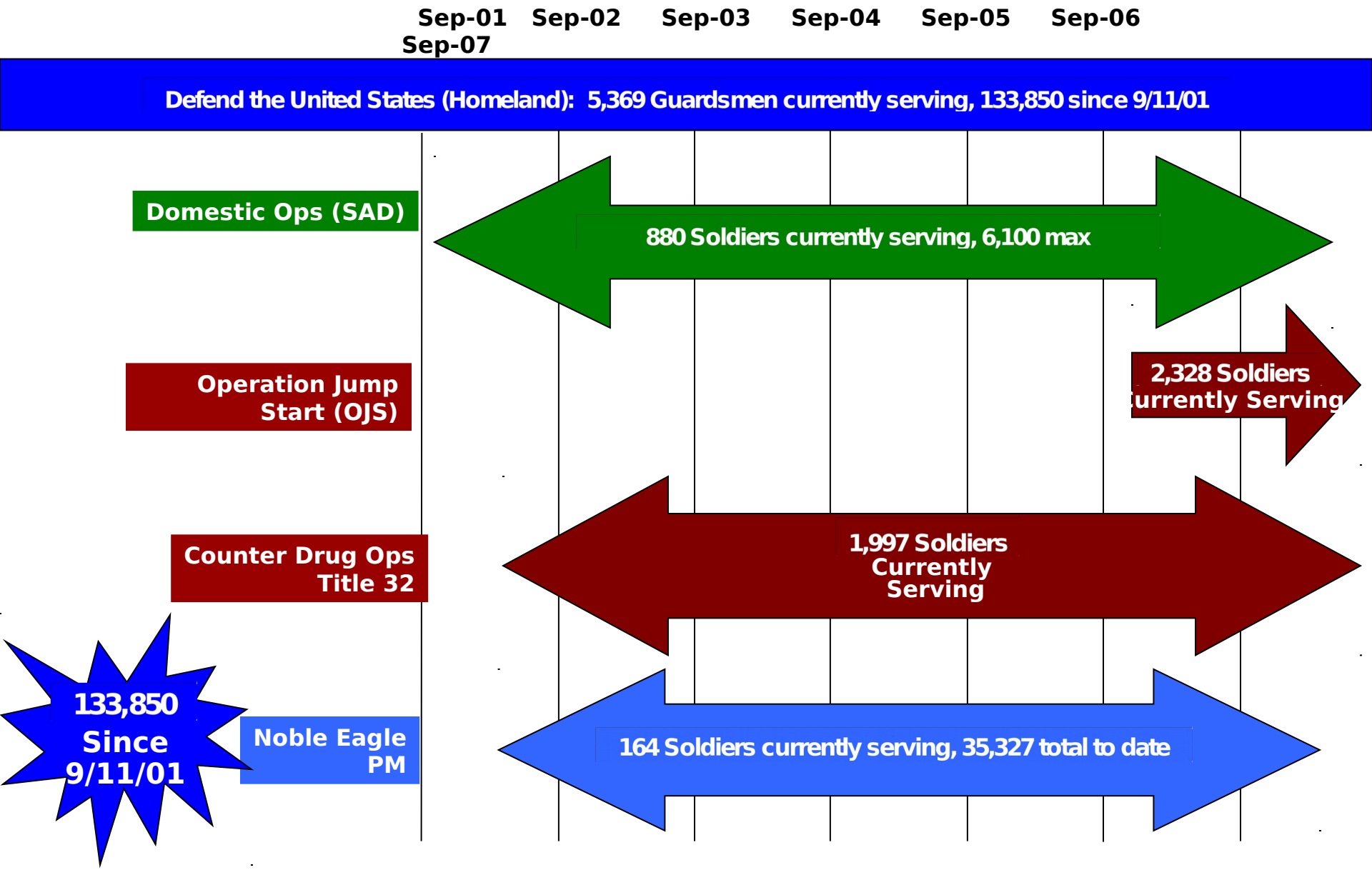
* Number of Soldiers currently serving includes mobilized, deployed, and demobilizing Soldiers

ARNG Operational Commitments


Sep-01
Sep-02
Sep-03
Sep-04
Sep-05
Sep-06
Sep-07
Deter Forward in Four Critical Regions
3,659 Guardsmen currently serving, 38,416 since 9/11/01
MFO Sinai PM
975 Soldiers currently serving, 4,794 total to date
6 month rotations
Desert Spring PRC
0 Soldiers currently serving in Kuwait / Saudi Arabia
1,712 total to date
NATO-EM - Bosnia PM
0 Soldiers currently serving, 14,798 total to date
Were 6 month deployments, currently 12 months
KFOR - Kosovo PM
2,684 Soldiers currently serving, 11,588 total to date
Were 6 month deployments, currently 12 months
USAREUR FP PM
0 Soldiers currently serving
4,180 total to date
USAFE FP PM
0 Soldiers currently serving-
8 Sites, 1,280 total to date
38,416
since 9/11/01

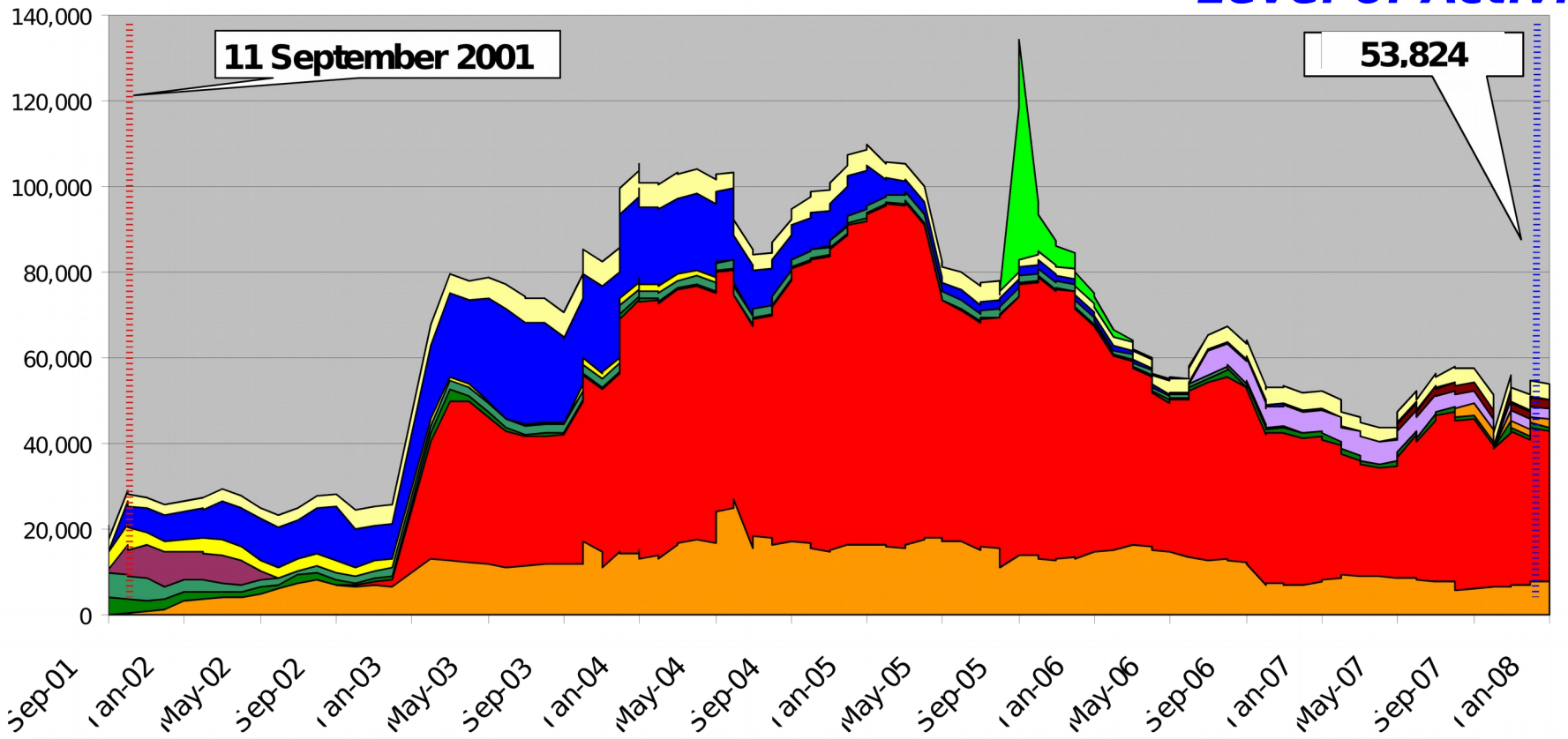
* Number of Soldiers currently serving includes mobilized, deployed, and demobilizing Soldiers

ARNG Operational Commitments



State of the ARNG Since 9/11

Level of Activity



Total Soldiers on a mission as of 2 January 2008

Iraqi Freedom	34,947
Enduring Freedom	7,944
Operation Noble Eagle	164
Balkans / MFO	3,659
Warrior Trainers	1,905
Counter Drug	1,997
Domestic Operations (SAD)	880
Operation Jump Start	2,328
Hurricane Support	0
Airport Security	0

United States Army
Combined Arms Support Command

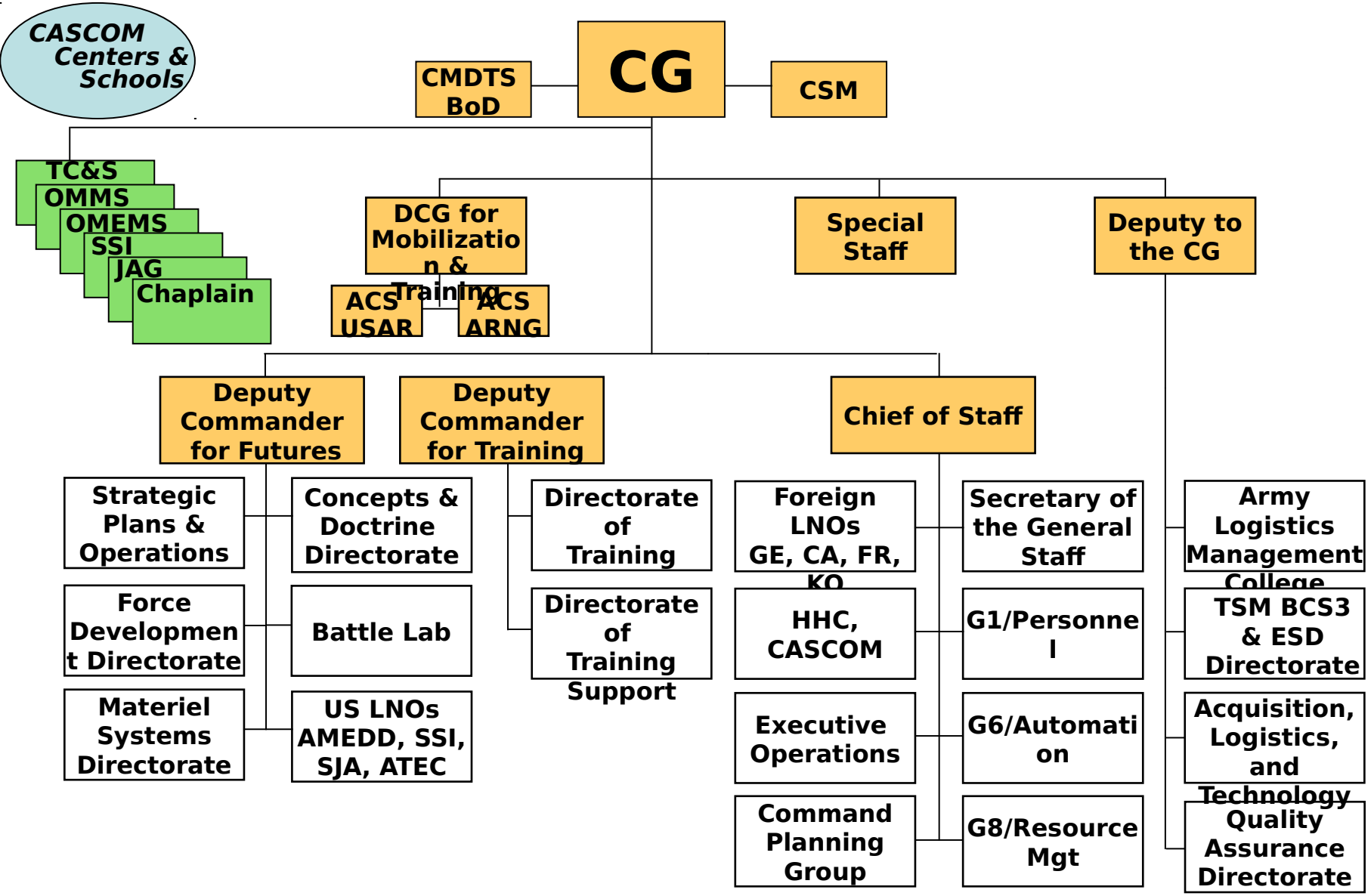
MISSION

Develop logistics leaders, doctrine, organizations, training, and materiel solutions to sustain a campaign quality Army with joint and expeditionary capabilities in war and peace

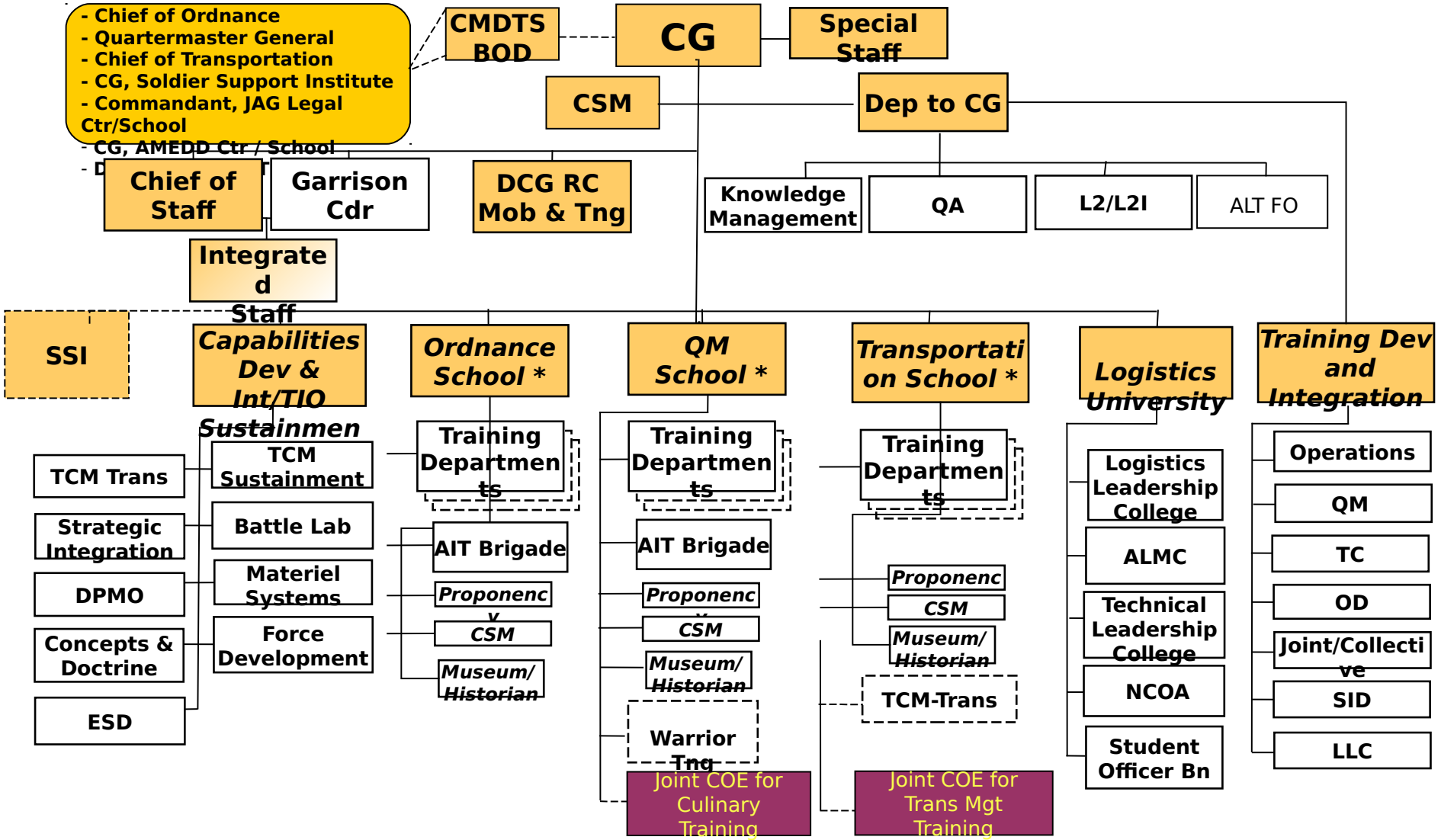
VISION

To be the Sustainment Center of Excellence for the United States Army

CASCOM Today

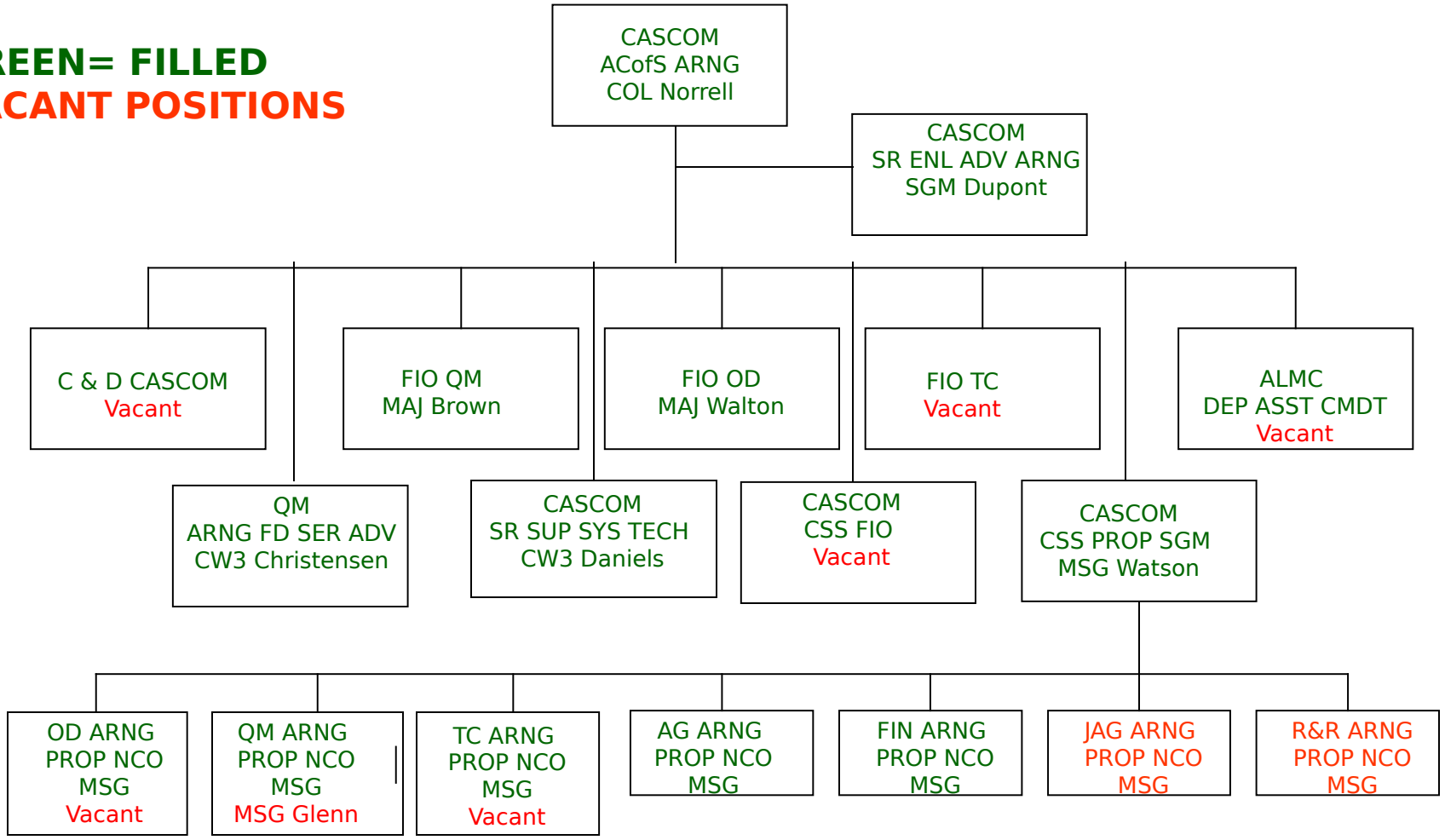


Sustainment COE



CASCOM ARNG

GREEN= FILLED
VACANT POSITIONS

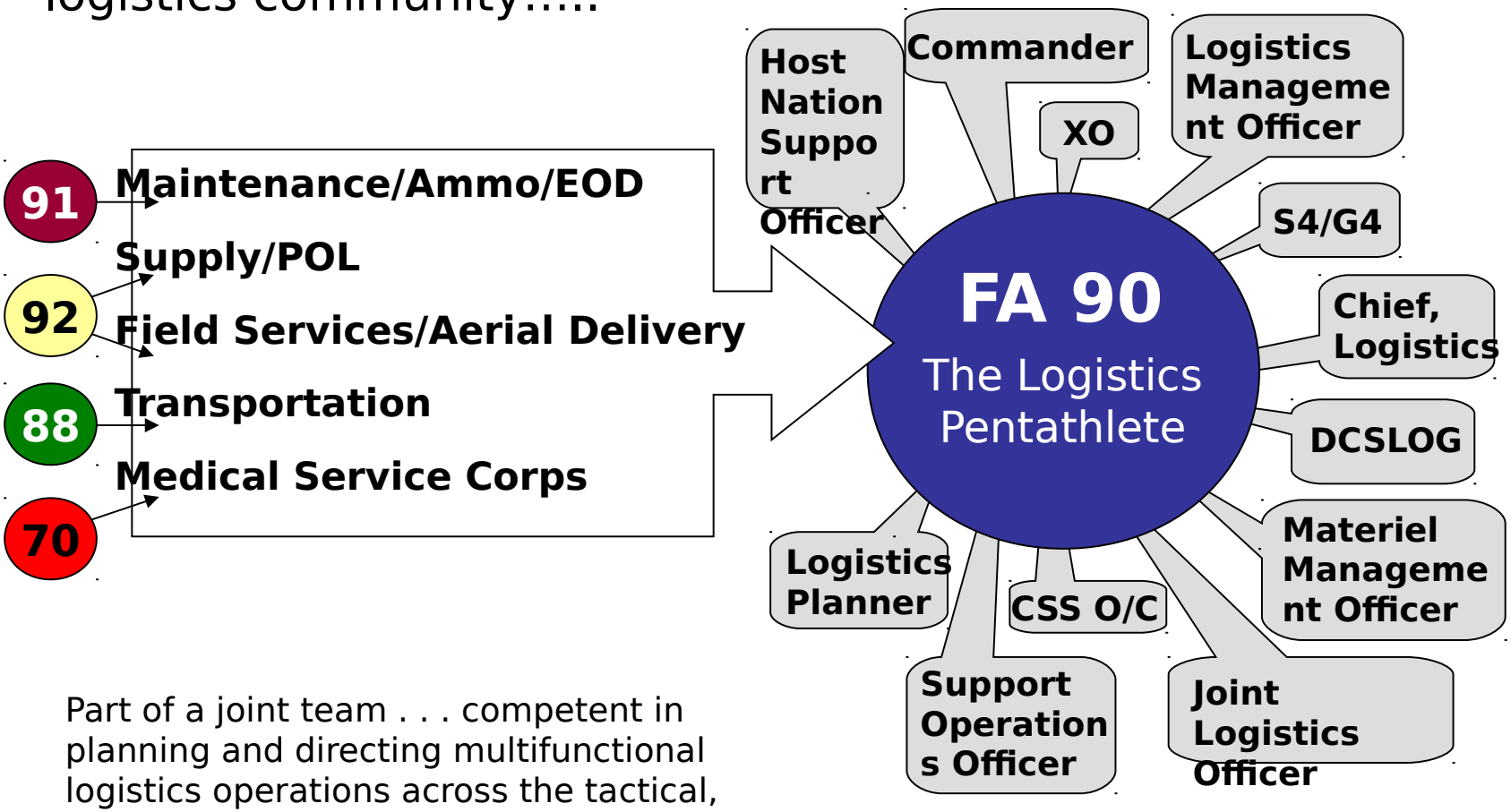


THE NEWEST
BRANCH IN THE U.S. ARMY

THE LOGISTICS BRANCH/CORPS

Existing Multi-Functional Program

The FA 90 officer is already a multi-skilled leader within the logistics community…..



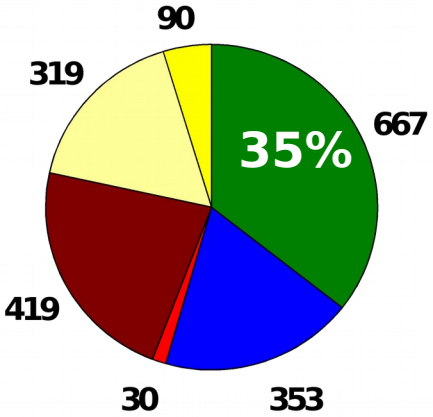
Part of a joint team . . . competent in planning and directing multifunctional logistics operations across the tactical, operational, and strategic spectrum. (DA Pam 600-3 dtd Dec 05)

Logistics Officer Authorizations

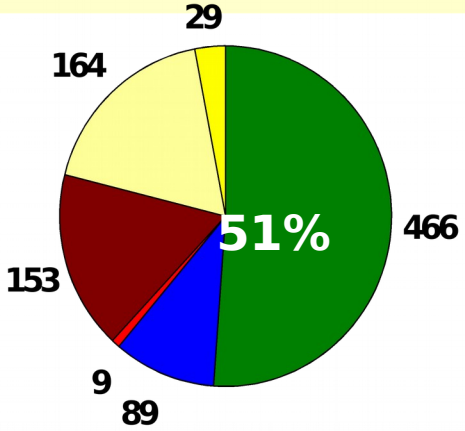
(Before TAADS scrub)

The requirements for a multifunctional logistician increase as an officer gains rank and have grown significantly at the CPT level...

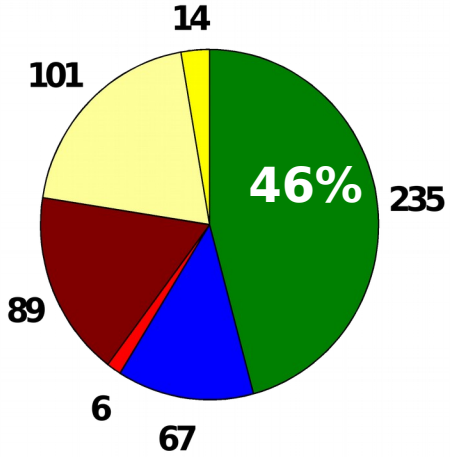
CPT



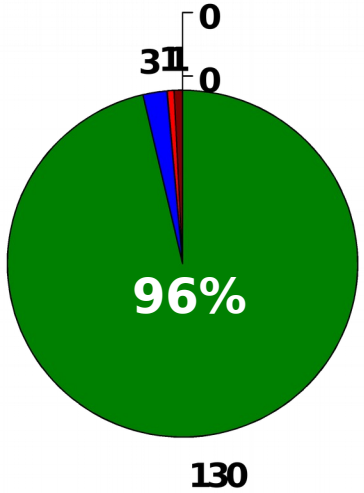
MAJ



LTC



COL



90A 88A/B/C 89E 91A 92A/D 92F

TAADS – The Army Authorization Document System

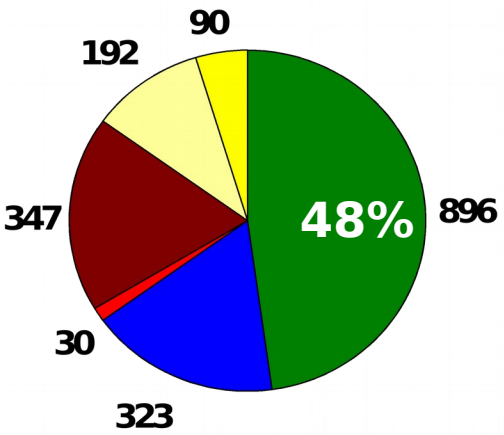
FY 07 TAADS data as of Jun 06
Compo 2 only

Logistics Officer Authorizations

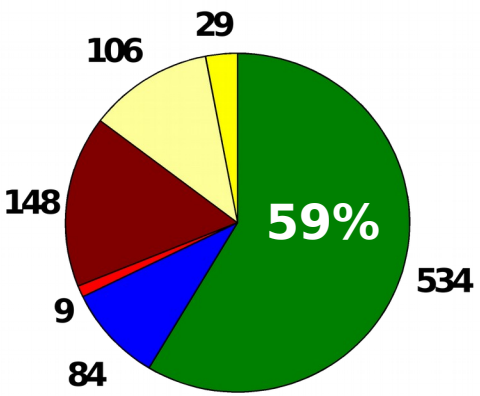
(After TAADS scrub)

The requirements for a multifunctional logistician increase as an officer gains rank and have grown significantly at the CPT level…

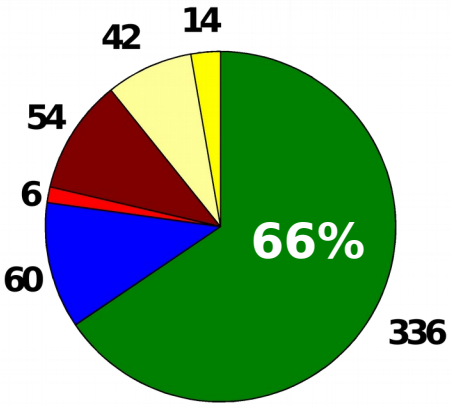
CPT



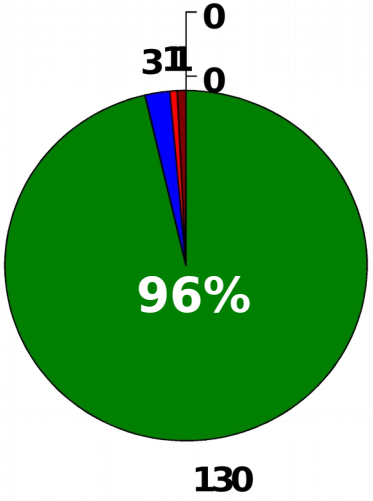
MAJ



LTC



COL



90A 88A/B/C 89E 91A 92A/D 92F

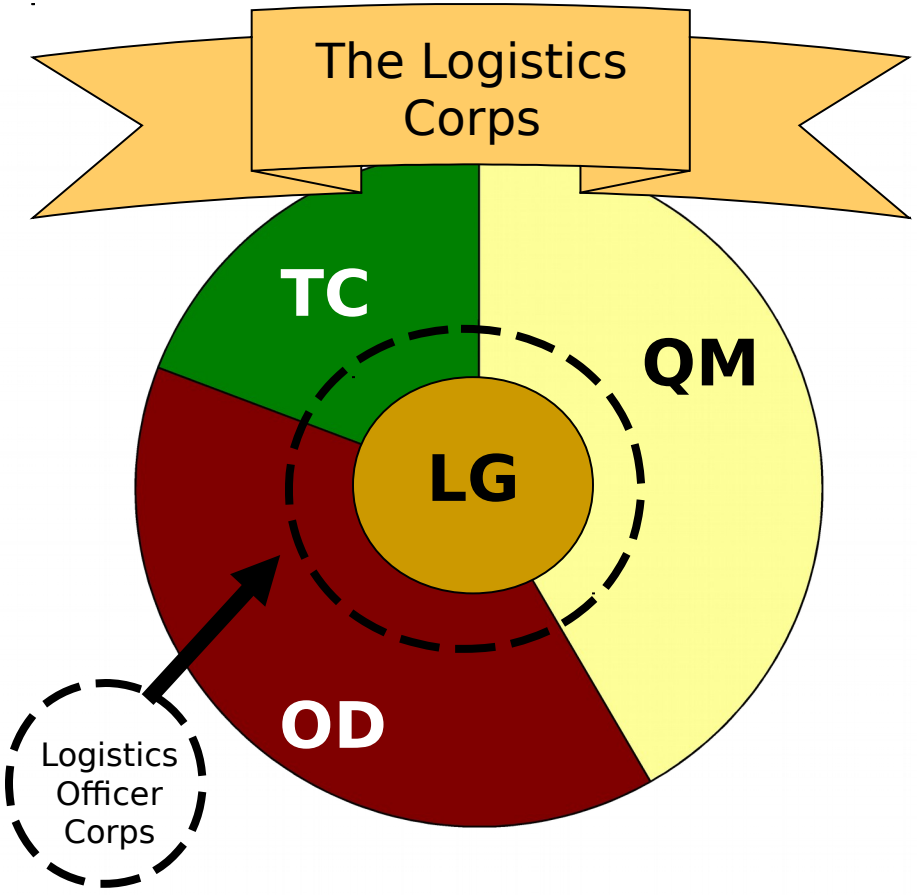
TAADS – The Army Authorization Document System

FY 07 TAADS data after scrub Nov 06
Compo 2 only

Recurring Themes and Insights

- There is a need to begin designating and training officers as multi-functional earlier in their career
  - Lengthen Phase III of the Combined Logistics Captain's Career Course (CLC3) training, focusing on multifunctional logistics as the officers' primary skill
  - Assign the 90A designator after captains complete CLC3
- There will be requirements for functional expertise at all grades; need a way to motivate/encourage that expertise
- Need a forcing function that keeps the officer motivated to remain multi-functionally competent and experienced
- There is utility for multifunctional training for senior logistics NCOs (SFC & above)
- Life-cycle manning may affect developmental assignments of officers in ways not yet modeled

How it Works



Enlisted Soldiers – Outer Ring; QM, OD & TC branches
WO and LTs – Middle Ring; 3 branches but part of Log Officer Corps
CPT-COL – Inner Circle – Logistics branch of the Log Officer Corps

- Lieutenants accessed into one of the three basic logistics branches (OD, QM, TC).
- Upon graduation from CLC3 or a logistics RC CCC, all Logistics officers inducted into the Logistics branch (LG).
- All Logistics branch officers required to maintain a functional area of expertise.
- MSC officers not included in the Log Officer Corps; however, still eligible for multifunctional positions if CLC3 graduate.
- Includes Active, Reserve, and National Guard officers.

END STATE: A Logistics Officer Corps that is part of a joint team . . . competent in planning and directing multifunctional logistics operations across the tactical, operational, and strategic spectrum, while maintaining specific functional expertise where required.

RC path to the Logistics branch

(OD, QM, TC basic branch officer)

RC officers will be transitioned or appointed into the Logistics (LG) branch upon completion of a logistics (OD, QM, TC) RC CCC. Any additional training (i.e. SOC) is highly encouraged but not mandatory. Changes incorporated into DA Pam 600-3.

Training (LT)

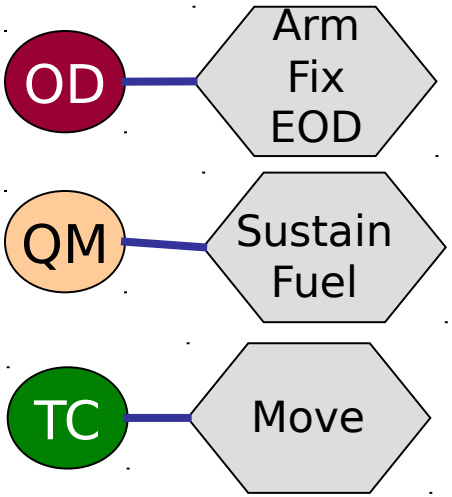
BOLC III (OD, QM, TC)

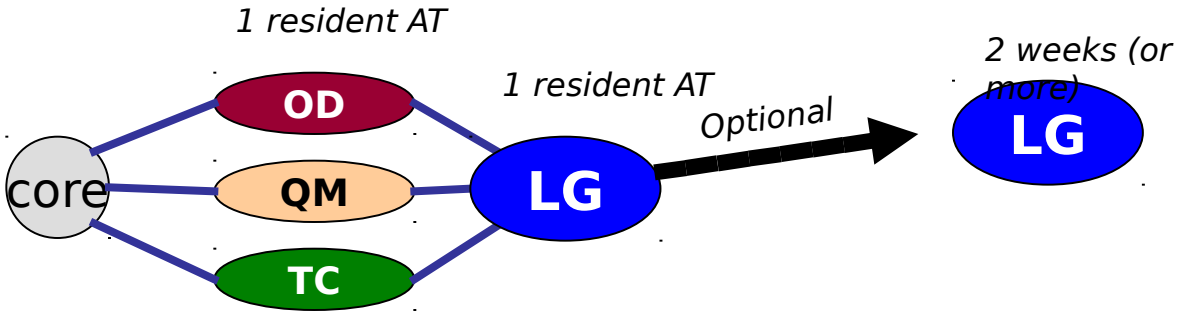
Training (CPT)

RC CCC (OD, QM, TC)

Training (MAJ &)

SOC, RCMCSS, ATLOG (formerly ALEDC), TLOG (all are optional)





In Oct 07, RC CCC includes multifunctional training

Experience essential to maintaining proficiency but not a requirement to obtain the Logistics branch

RC Implementation highlights

- RC officers to make the transition to the Logistics branch at the same time as Active Component officers.

- All CPT and above who have completed a logistics RC CCC will transition to the Logistics branch.

- Officers who have not attended any 90A training course are encouraged to do so as soon as possible. Training courses include:

  Support Operations Course (SOC)
  RC Multifunctional CSS (RCMCSS) course
  Associate Theater Logistics Studies Program (ATLOG) Phase I (formerly the Associate Logistics Executive Development Course (ALEDC) Phase I)
  Combined Logistics Captains Career Course (CLC3)
  Theater Logistics Studies Program (TLOG)

- Multifunctional training inserted into all three logistics RC CCCs and ready for instruction beginning in 2QFY08.

RC Officer Records Update

- National Guard – States must hold a special federal recognition board. State adjutants can screen records, but it will be up to unit administrators to submit paperwork. MILPER message gives the States a six month window to accomplish all administrative boards.

- Army Reserve – Records centrally updated at Human Resources Command (HRC) St. Louis. Records have already been screened for eligibility. Estimated 2 weeks to accomplish all changes.

Multifunctional Logistics NCO

CASCOM Objective: Develop and implement a multifunctional training program that prepares a senior NCO to manage Soldiers and CSS functions within a multifunctional unit/staff activity.

- Growing need for a multifunctional NCO at grades SFC-SGM
- Potential multifunctional NCO positions = SPO, G4/S4, FSC 1SG, S3/Ops NCO

Where We Are Headed

- Code positions with MOS immaterial (example -00L) = *no requirement for new MOS or ASI for management of Soldiers*
- Train at LogU as part of ANCOC with dL/Blackboard component, link to selection for SFC and ANCOC

SPO – Support Operations Office
FSC – Forward Support Company

RC Primary POCs/Advisors

- National Guard
  LTC Clement, Personnel Policy and Readiness Division
  CW3 Goulet, Personnel branch, Maine NG

- Army Reserve
  MAJ Counihan/LTC Mitchell, Logistics branch HRC-St. Louis
  Mrs. Popwell, USARC G1 Officer branch

- CASCOM
  BG Trombetta, DCG for Mobilization and Training
  COL Norrell, National Guard Liaison
  COL Croteau, Army Reserve Liaison
  Branch representatives from OD, QM and TC

Logistics Branch Insignia

Color: Soldier Red
Motto: Sustinendum Victoriam "Sustaining Victory"

Insignia is currently available.

Lapel color and braiding for dress uniforms expected to be in the inventory NLT April 2008.

ALARACT message issued that addresses uniform guidance and grandfathering or wear out date policy.

United States Army
Combined Arms Support Command

Questions ?

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